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# National Association of Regional Councils 40th Annual Conference & Exhibition

*“Regional Readiness:  
Responding to Change”*

San Antonio, Texas  
June 17-20, 2006



Hosted by the Alamo Area Council of Governments  
San Antonio, Texas

LIMEHOUSE FULL PAGE AD

Dear Conference Participant:

On behalf of the Board of Directors and staff of the National Association of Regional Councils (NARC), I extend to you a cordial welcome to the association's 40<sup>th</sup> Annual Conference and Exhibition.

A year in planning, the 2006 conference theme of "Regional Readiness: Responding to Change" is intended to provide you with a broad range of relevant topics important to regional councils and metropolitan planning organizations. Special offerings, issue-specific sessions, a dedicated "Regional Leadership" track for policy officials, finance and administration sessions, and an array of engaging speakers and panelists are a sure formula for a successful event.

We look forward to your participation in as many sessions as possible. NARC's Annual Leadership Awards will be presented during the Monday luncheon and the Achievement Awards winners will be recognized during the Celebration Dinner on Tuesday. Please join us as we learn strategies and engage in discussions that will enhance the critical role regional councils and metropolitan planning organizations play in keeping America's communities strong and competitive world-wide.

It has been a year of dramatic change at NARC. The increase of our memberships (particularly MPO's), strengthening of our professional staff and expansion of our public and private partnerships have enhanced the association's services. Most noteworthy, these accomplishments occurred with a smooth transition in leadership. At this conference we recognize the lifetime of accomplishments of retiring Bob Sokolowski, while we learn of the exciting vision of our new Executive Director, Cameron Moore.

This conference also marks the beginning of a year long recognition of past accomplishments and future opportunities of NARC, culminating with our association's 40<sup>th</sup> anniversary at the 2007 conference in Orlando, Florida.

Our four days enjoying the San Antonio region would not be possible without the generosity of our host, the Alamo Area Council of Governments under the skillful guidance of Executive Director, Al Notzon. We offer our sincere thanks to the Alamo Area Council for their efforts.

Sincerely,



Randall Morris  
President

## General Information

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### Conference Registration

Registration Fees:

**\$495** member registration

**\$525** non-member registration

The conference registration desk is located in the Navarro Prefunction space. Conference registration entitles you to attend all scheduled meetings, sessions, and social functions.

**\$95** guest registration (in addition to one full conference registration)

Guest registration includes the Opening Reception, Breakfast, Luncheon, and Box Lunch.

**\$60** Integrating Air Quality and Transportation Planning Workshop on Tuesday.

Individual tickets may be purchased for the following special events:

Opening Reception \$45

Keynote Luncheon \$55

Celebration Dinner \$65

### Registration Hours

Saturday, June 17: 8:00 am - 5:00 pm

Sunday, June 18: 8:00 am - 5:00 pm

Monday, June 19: 7:30 am - 4:00 pm

Tuesday, June 20: 7:30 am - 12:00 pm

### Name Badges

Name badges are required for admission to all conference activities. Please check at the Registration Desk if a badge needs to be replaced.

### Special Services

Special services will be provided upon request and pursuant to the Americans with Disabilities Act (ADA) so all registrants may fully participate in the conference. Please notify Marcy Cording of any special service needs or dietary requirements.

### Message Board

An information board will be located at the NARC Registration Desk for those who wish to leave a message for a conference participant. Paging will not be available.

### Smoking Policy

**The Westin Riverwalk is a smoke-free environment. No smoking is allowed in the hotel or guest rooms. If a guest chooses to smoke in his/her room, there will be a \$250 special cleaning fee added to the final hotel bill, with no exceptions. Smoking is allowed in designated external areas identified by the hotel only.**

### Contact NARC

National Association of Regional Councils  
1666 Connecticut Avenue, NW, Suite 300  
Washington, DC 20009  
202.986.1032 (phone) 202.986.1038 (fax)

### Hotel Information

Westin Riverwalk Hotel  
420 West Market Street  
San Antonio, TX 78205  
210.224.6500 (phone)

**The National Association of Regional Councils and Alamo Area Council of Governments would like to extend our appreciation to our 2006 Sponsors!**

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Nortex Regional Planning Commission

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Panhandle Regional Planning Commission

South East Texas Regional Planning Commission

West Central Texas Council of Governments

Federal Highway Administration

**The National Association of Regional Councils would like to extend our appreciation to the Alamo Area Council of Governments, our local hosts, for all their efforts!**

# Regional Readiness: Responding to Change

## Program - at - a - Glance

### Saturday, June 17, 2006

**8:00 am - 5:00 pm**  
**Registration**

**3:00 pm - 5:00 pm**  
**Executive Directors Committee**

**5:00 pm - 6:00 pm**  
**Welcome**

**6:30 pm - 8:30 pm**  
**Reception**

### Sunday, June 18, 2006

**8:00 am - 5:00 pm**  
**Registration**

**8:00 am - 9:00 am**  
**Introduction to Policy Development Committees (PDC) and Chairpersons**

**9:00 am - 11:00 am**  
**Economic/Community Development PDC**

**9:00 am - 2:45 pm**  
**Transportation PDC**

**10:00 am - 2:00 pm**  
**Environmental PDC**

**12:00 pm - 2:00 pm**  
**Homeland Security and Emergency Preparedness/Environment PDC Joint Session**

**12:00 pm - 5:00 pm**  
**Exhibits Open**

**3:00 pm - 4:30 pm**  
**Regional Futures Institute**  
*This Could Happen to You: Lessons from Katrina*

**4:30 pm - 5:30 pm**  
**Keynote Session**  
*Regional Readiness: Responding to Change*

### Monday, June 19, 2006

**7:30 am - 4:00 pm**  
**Registration**

**7:30 am - 4:00 pm**  
**Exhibits Open**

**8:30 am - 9:45 am**  
**Plenary Session**

**10:00 am - 11:00 am**  
**Concurrent Sessions**  
*Rural Development Catalyst Activities for Tomorrow*  
*Urban Revitalization*  
*Regional Leadership: Guide for Policy Officials--Roles and Responsibilities*  
*Landcare-Like Projects in the Lower Mississippi Basin*  
*(10:00 am - 12:15 pm)*

**11:15 am - 12:15 pm**

#### **Concurrent Sessions**

*Economic and Community Development Program Delivery*  
*Infrastructure Financing--Transportation*  
*Regional Leadership: Beyond Boundaries--Regional Collaboration*

**12:30 pm - 2:00 pm**

#### **Keynote Luncheon**

*Leadership Award Presentations*

**2:15 pm - 3:30 pm**

#### **Concurrent Sessions**

*Developing Your Workforce and Getting Them There*  
*Strategic Partnerships (public/private sector)*  
*Infrastructure Financing--Water*

**3:45 pm - 5:00 pm**

#### **Concurrent Sessions**

*Staffing: Finding and Keeping Quality Staff*  
*GIS Resources and Demonstration (3:45 pm - 5:30 pm)*

**3:45 pm - 5:45 pm**

#### **Board Meeting**

### Tuesday, June 20, 2006

**7:30 am - 12:00 pm**  
**Registration**

**7:30 am - 12:00 pm**  
**Exhibits Open**

**8:00 am - 9:15 am**  
**Plenary Session**

**9:30 am - 10:45 am**

#### **Concurrent Sessions**

*TELUS Webcast*  
*State Association Meeting: Codification*  
*Revenue Enhancement*  
*Regional Leadership: Public Relations and Communications*

**11:00 am - 12:15 pm**

#### **Concurrent Sessions**

*Congestion Mitigation and Operations*  
*Aging*  
*Surviving Program Cuts*  
*Creating/Maintaining/Funding a Rural Transportation Planning Organization*

**12:30 pm - 1:45 pm**

**Annual Business Meeting and Elections**  
(box lunch served)

**2:00 pm - 3:15 pm**  
**Board Meeting**

**2:00 pm - 5:00 pm**

#### **Concurrent Sessions**

*Homeland Security and Community Preparedness*  
*Integrating Air Quality and Transportation*

**6:30 pm - 11:00 pm**

#### **Celebration Dinner**

# Regional Readiness: Responding to Change

## Detailed Program

**Saturday, June 17, 2006**

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**8:00 am - 5:00 pm**

### Registration

Navarro Prefunction (Ballroom Level)

**8:30 am - 2:30 pm**

### Optional Golf Outing to the Pecan Valley Golf Club

Meet in Lobby at 8:00 am. Transportation will be provided.

**10:00 am - 1:30 pm**

### Optional Environmental Tour to Mitchell Lake

Meet in Lobby at 9:30 am. Bus leaves promptly at 10:00 am.

**3:00 pm - 5:00 pm**

### Executive Directors Committee

Camino Real (Lobby Level)

**5:00 pm - 6:00 pm**

### Welcome

Navarro A (Ballroom Level)

Moderator: Commissioner Randall Morris, East Central Florida  
Regional Planning Commission,  
METROPLAN Orlando, NARC President

Speakers: Patti Radle, District 5, San Antonio City Council  
Judge Richard A. Evans, Bandera County, Alamo  
Area Council of Governments Chairman

Invocation: Mayor Patrick Heath, Boerne, TX, Alamo Area Council  
of Governments

Introduction: Cameron Moore, NARC Executive Director

Special Music: Lucy Thompson, *America the Beautiful*

**6:30 pm - 8:30 pm**

### Reception

McNay Art Institute

(Meet in Lobby at 6:15 pm, transportation will be provided)

**Sunday, June 18, 2006**

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**8:00 am - 5:00 pm**

### Registration

Navarro Prefunction (Ballroom Level)

**8:00 am - 9:00 am**

### Introduction to Policy Development Committees (PDC) and Chairpersons

Navarro A (Ballroom Level)

NARC's Policy Development Committees (PDCs) are the forums for members to help shape NARC policies, technical assistance, training opportunities and partnerships that advance regionalism. The actions taken at these committee meetings are presented to the NARC Board of Directors for discussion and action, as appropriate. PDCs function as peer groups led by chairpersons with experience in specific areas as outlined below. NARC encourages you to attend the PDC meetings and become an active participant with your peers in the policy development process. Join us for the committee sessions that pique your interest and meet with representatives of COGs and MPOs from around the country to share in a dialogue on relevant topics of interest.

Moderator: Cameron Moore, NARC Executive Director

#### PDC Committee Chairs:

Economic/Community Development: Chris Jones, Northwest Piedmont  
Council of Governments (Chair)  
Anthony Reams, Toledo Metropolitan Area Council of  
Governments (Vice Chair)

Homeland Security: Patti-Kay Clapper, Northwest Colorado Council of  
Governments (Chair)  
Betty Knight, Mid-America Regional Council (Vice  
Chair)

Transportation: Lyle Wray, Capitol Region Council of Governments  
Ken Sweet, Northern Arizona Council of Governments

Environment: John Promise, North Central Texas Council of  
Governments  
Mayor Ken Fallows, Toledo Metropolitan Area Council  
of Governments

**9:00 am - 11:00 am**

### Economic/Community Development PDC

Sabino Meeting Room (Lobby Level)

The Economic/Community Development PDC will review the latest legislative and regulatory developments in four areas that are of concern to regional councils, for the purpose of amending existing or creating new policy papers that would be brought before the Board of Directors for approval.

Chairs: Chris Jones, Northwest Piedmont Council of Governments  
(Chair)

Anthony L. Reams, Toledo Metropolitan Area Council of  
Governments (Vice Chair)

9:00 am - 9:20 am Community Development

9:20 am - 9:40 am Economic Development

9:40 am - 10:00 am Rural Development

10:00 am - 10:20 am Workforce Development

10:20 am - 11:00 am Conclusions and Recommendations

## 9:00 am - 2:45 pm

### Transportation PDC

#### Transportation Executive Committee (TEC) Summer Meeting

[Encino Meeting Room \(Lobby Level\)](#)

Open session for Transportation PDC Subcommittee Members and other interested attendees to discuss Transportation Issues for consideration in NARC's Transportation Work Program and other topics. Specific topic areas will be discussed based on the following schedule and subcommittee members will update the group on their work programs, activities, and future needs. Voting during any part of the meeting is restricted to subcommittee members only.

#### Transportation General Assembly/TEC Summer Meeting:

- 9:00 am - 9:10 am Introduction
- 9:10 am - 9:30 am Operations and Air Quality Update
- 9:30 am - 10:00 am Finance Subcommittee Update  
Chair: Linda LaSut, Bryan/College Station Metropolitan Planning Organization  
Speaker: Joe Herrick, Tucson Utility Contractors Association
- 10:00 am - 11:00 am Freight Subcommittee Update  
Chair: Jim Gosnell, Southern California Association of Governments
- 11:00 am - 11:10 am Break
- 11:10 am - 11:30 am Rural Subcommittee Update  
Chair: Michael Parks, Brazos Valley Council of Governments
- 11:30 am - 12:00 pm Safety Subcommittee Update  
Chair: Tim Chelius, South Jersey Transportation Planning Organization  
Speaker: Sally Tingle, Operation Lifesaver, Texas Chapter
- 12:00 pm - 2:45 pm *Transportation Executive Committee (TEC) Meeting.* TEC member meeting to discuss policy, technical assistance, and training for 2006 and 2007 in transportation. Open to non TEC members (no voting privileges) and all TEC members.  
Chairs: Lyle Wray, Capitol Region Council of Governments  
Ken Sweet, Northern Arizona Council of Governments

## 10:00 am - 2:00 pm

### Environmental PDC

[Lantana Meeting Room \(Lobby Level\)](#)

The Environmental PDC will review the subcommittee structure, website, and legislative and regulatory developments in Environment to make recommendations for future directions for the committee as a whole.

- Chairs: John Promise, North Central Texas Council of Governments  
Mayor Ken Fallows, Toledo Metropolitan Area Council of Governments
- 10:00 am - 11:30 am Overview and Strategic Planning for the next year
- 11:30 am - 12:00 pm Landcare Subcommittee Report – Jim Stokoe, Land-of-Sky Regional Council
- 12:00 pm - 2:00 pm Infrastructure Protection, Joint Session with Homeland Security and Emergency Preparedness PDC ([In Sabino Meeting Room](#))

## 12:00 pm - 2:00 pm

### Homeland Security and Emergency Preparedness/Environment PDC Joint Session

[Sabino Meeting Room \(Lobby Level\)](#)

The joint session has been scheduled to review the latest legislative and regulatory developments in homeland security, emergency and community preparedness, and infrastructure protection activities that may require creating or amending NARC policy papers. Recommendations would be brought before the Board of Directors for approval.

NARC continues to seek federal partnership opportunities for regional councils and metropolitan planning organizations. We will have a presentation on the activities of the Department of Defense in engaging communities and recent undertakings that could result in partnership opportunities between military installations and regional planning organizations to assure sustainable ranges. Please plan on attending this session to learn more about the latest developments and bring your questions.

- Chairs: Patti-Kay Clapper, Northwest Colorado Council of Governments (Chair)  
Betty Knight, Mid-America Regional Council (Vice Chair)  
John Promise, North Central Texas Council of Governments  
Mayor Ken Fallows, Toledo Metropolitan Area Council of Governments
- 12:00 pm - 12:45 pm Jan Larkin, Range Sustainment Program, Stakeholder Involvement, U.S. Department of Defense
- 12:45 pm - 1:15 pm Homeland Security Policy Overview
- 1:15 pm - 1:45 pm Infrastructure Protection Policy Overview
- 1:45 pm - 2:00 pm Conclusions and Recommendations

## 12:00 pm - 5:00 pm

### Exhibits Open

[Navarro B \(Ballroom Level\)](#)

## 3:00 pm - 4:30 pm

### Regional Futures Institute

#### *This Could Happen to You: Lessons from Katrina*

[Navarro A \(Ballroom Level\)](#)

This session will bring together business, academic, and regional council perspectives on last year's hurricane season, particularly Hurricane Katrina, which devastated New Orleans and parts of the gulf coast of Mississippi. The panel will provide some insights on the reconnaissance and readiness of the area leading up to Katrina, but will focus primarily on lessons learned, preparations for future catastrophic events, and new strategies for anticipating and coping with disruptions to life, in our regions, as we know it.

Moderator: David Soule, Regional Futures Institute

- Speakers: Eric Reisner, Johnson Controls Inc.  
Karen Henley, Johnson Controls Inc. (formerly of Tulane University)  
Judge John Thompson, Deep East Texas Council of Governments, NARC President Elect  
Russ Wimberly, South Alabama Regional Planning Commission  
Kristy Sayles, Lathrop, CA City Council

## 4:30 pm - 5:30 pm

### Keynote Session

#### *Regional Readiness: Responding to Change*

[Navarro A \(Ballroom Level\)](#)

- Moderator: Judy Mikels, Southern California Association of Governments, NARC Sr. Vice President
- Speaker: Henry Cisneros, Chairman, American CityVista, former Secretary of Housing and Urban Development

### Evening open

## Monday, June 19, 2006

**7:30 am - 4:00 pm**

### **Registration**

Navarro Prefunction (Ballroom Level)

**7:30 am - 4:00 pm**

### **Exhibits open**

Navarro B (Ballroom Level)

**8:45 am - 9:45 am**

### **Plenary Session**

Navarro A

Moderator: Judge John Thompson, Deep East Texas Council of Governments,  
NARC President Elect

Speaker: Congressman Kevin Brady, Texas

**10:00 am - 11:00 am**

### **Concurrent Sessions**

#### Rural Development Catalyst Activities for Tomorrow

Sabino Meeting Room (Lobby Level)

The growth and stability of the national economy is critical to the nation competing effectively in the world marketplace of today. The investments that the nation makes in its rural and urban communities support a strong, vibrant American economy. Rural America is changing and has unique needs. Addressing those dynamics requires a portfolio of customized tools to empower rural areas to sustain and grow their economies. Panelists and experts will share some of the latest developments and catalyst activities that are further advancing capacity, collaboration and leadership in rural America.

Moderator: Sherry McDavid, FIVCO Area Development District (*invited*)

Speakers: Rick M. Foster, W.K. Kellogg Foundation (*invited*)

Bryan Daniel, USDA Rural Development

Chris Colocousis, University of New Hampshire, Carsey Institute

Dr. Vicki Luther, Heartland Center for Leadership Development

#### Urban Revitalization

Encino Meeting Room (Lobby Level)

Urban areas are enjoying a renaissance. In fast growing cities, core areas are coping with newfound growth pressure. New activity, housing, recreation, and employment are beckoning new residents back to old neighborhoods. Established neighborhoods and downtowns are reshaping themselves to draw people back. Urban centers of all sizes are undertaking new and innovative projects to redefine themselves. This session will feature panelists who have helped their cities emerge, and how COGs and MPOs can play a role.

Moderator: Jennifer Schaufele, Denver Regional Council of Governments

Speakers: David Leininger, City of Irving, TX

Joe Marinucci, Downtown Cleveland Partnership

#### Regional Leadership: Guide for Policy Officials--Roles and Responsibilities

Madero Meeting Room (Ballroom Level)

Several of NARC's Past Presidents will lead a panel discussion on three general topics: what is a regional council/MPO; who governs the regional council/MPO; and your role as a member of the board. The panel will also discuss NARC and opportunities for your active participation.

Moderator: James Kennedy, Southwestern Pennsylvania Commission,  
Immediate Past President

Speakers: Richard Butler, Past President

Robert Howard, Past President

Robert Sokolowski, NARC Executive Director Emeritus

#### Landcare-Like Projects in the Lower Mississippi Basin (10:00 am - 12:15 pm)

Lantana Meeting Room (Lobby Level)

An overview of the Lower Mississippi Valley Stakeholder workshop that was held in April 2006 and the perspective from regional councils who attended will be presented. The Lower Mississippi Valley Regional Stakeholder workshop addressed restoration tools, why investing in Nature makes good business sense, potential partners with the private sector in eco-system restoration activities, and how to improve conservation to create economic incentives and partnerships. Regional Councils have facilitated Landcare-like examples using their Green Infrastructure tools to get Landcare on the ground.

Moderator: Peggy Harwood, U.S. Forest Service

Speakers: Elizabeth Estill, USDA, Forest Service

Sharon Gardner, Northeast Mississippi Planning and Development District (*invited*)

Jim Stokoe, Land-of-Sky Regional Council

Jerry A. Moles, Ph.D., Grayson County Landcare

Marlene Nagel, Mid-America Regional Council

Stephen Hoesel, Mid Iowa Development Association Council of Governments

**11:15 am - 12:15 pm**

### **Concurrent Sessions**

#### Economic and Community Development Program Delivery

Sabino Meeting Room (Lobby Level)

Economic development and community development assure that planning for and creating critical infrastructure, jobs and livable communities are accomplished through diverse local, state, federal and private sector partnerships. The federal role continues to be important in providing seed capital and other resources, such as technical assistance and capacity building, for economic and community development. Budget priorities have required adjusting the delivery of program resources through Administration-driven initiatives and proposals. The FY 2007 Congressional Budget Request includes an amended Strengthening America's Communities Initiative (SACI). Panelists from the Economic Development Administration (Department of Commerce) and the Community Development Block Grant Program (Department of Housing and Urban Development) will review SACI and discuss its impact on the federal role in economic and community development activities. Obtain an update on the publication of EDA's regulations.

Moderator: Tim Brennan, Pioneer Valley Planning Commission

Speakers: Pamela H. Patenaude, U.S. Department of Housing and Urban Development (*invited*)

Matthew Crow, Economic Development Administration, U.S. Department of Commerce

#### Infrastructure Financing--Transportation

Encino Meeting Room (Lobby Level)

*Sponsored by: NARC Transportation Finance and Funding Committee*

The first in our series of infrastructure financing topics examines innovative methods MPOs, COGs, States, and local governments are using to build and sustain transportation projects. Our panelists will engage in a participatory discussion on public/private partnerships, bonding, tolling, VMT taxing, and other unique, but soon to be common place, funding and finance techniques.

Moderator: Linda LaSut, Bryan/College Station Metropolitan Planning Organization

Speakers: James Whitty, Oregon Department of Transportation

Michael Heiligenstein, Central Texas Regional Mobility Authority

Darren Henderson, Parsons Brickerhoff

## Regional Leadership: Beyond Boundaries--Regional Collaboration

### Madero Meeting Room (Ballroom Level)

This session will highlight variations on regional collaboration by adjoining regional councils/MPOs, statewide, bi-state, and multi-state efforts.

Moderator: Judy Mikels, Southern California Association of Governments  
Speakers: Wallace Van Buren, Northeastern Illinois Planning Commission  
Reid Haire, Green River Area Development District  
Ron Morrison, San Diego Association of Governments

**12:30 pm - 2:00 pm**

## **Keynote Luncheon**

### Navarro A (Ballroom Level)

Moderator: Commissioner Randall Morris, East Central Florida  
Regional Planning Commission,  
METROPLAN Orlando, NARC President

Retrospective: Walt Scheiber, Past President

Presentation: Leadership Awards

Remarks: Cameron Moore, Executive Director

**2:15 pm - 3:30 pm**

## **Concurrent Sessions**

### Developing Your Workforce and Getting Them There

#### Encino Meeting Room (Lobby Level)

Partnerships are essential to assuring that talent is available locally to meet the needs of private sector firms that create jobs and support the economies of our communities and regions. Sustaining a skilled workforce can be difficult if potential employees need new competencies and transportation to work. Local and regional governments provide job and life skills training as well as career re-education to help people better compete for new jobs and give employers a skilled workforce to draw from. Federal government programs help transportation-disadvantaged individuals to increase their mobility, and thus, their employment prospects. This session will include a discussion on how to successfully implement and integrate regionally-administered job training and transportation-disadvantaged programs to respond to changing needs.

Moderator: Jiten Shah, Green River Area Development District  
Speakers: Mary Ross, West Central Texas Workforce Development Board  
Gay Gilbert, U.S. Department of Labor (*invited*)

### Strategic Partnerships (public/private sector)

#### Madero Meeting Room (Lobby Level)

This session will explore the emerging regional strategies for engaging public and private sector leaders in partnerships for planning and executing new visions for the regions of America. Panelists for various regions of the country will discuss the form and function of their relationships, the precipitating events that caused these partnerships to emerge, and the current successes and challenges with these collaborations.

Moderator: David Soule, Regional Futures Institute  
Speakers: Ron Thomas, Northeastern Illinois Planning Commission  
Jim Hassinger, Southwestern Pennsylvania Commission

## Infrastructure Financing--Water

### Lantana Meeting Room (Lobby Level)

The US Conference of Mayors conducted a survey of Mayors and produced the report entitled: "The Nation City Water Survey." EPA will discuss their response to the survey and infrastructure financing in the future. Local governments will need to use this financing in planning and implementing best management practices to address the needs of water and wastewater infrastructure as they brace for less federal government financial help.

Moderator: Mayor Ken Fallows, Toledo Metropolitan Area Council of Governments

Speakers: Jim Hanlon, Environmental Protection Agency  
Mayor David Wallace, Sugarland, TX (*invited*)

**3:45 pm - 5:00 pm**

## **Concurrent Sessions**

### Staffing: Finding and Keeping Quality Staff

#### Madero Meeting Room (Ballroom Level)

A key factor in the effectiveness of any organization is staff retention/turnover. The acquisition and retention of qualified staff can be a challenge. Hear from a professional external expert and a "real world" practitioner on ideas that work.

Moderator: Paul Tait, Southeast Michigan Council of Governments

Speakers: Jennifer Rower, Padgett, Stratemann, & Co.  
David Warm, Mid-America Regional Council

### GIS Resources and Demonstration (3:45 pm - 5:30 pm)

#### Sabino Meeting Room (Lobby Level)

3:45 pm - 4:45 pm *GIS Resources: Meeting Regional Councils Where They're At*

The Census Bureau looks, as it has in the past, to regional councils to lend their expertise to geographic and address list preparations for the 2010 Census and the American Community Survey. In fact, plans for the delineation of census tracts, block groups, Census County Divisions and Census Designated Places—as well as for the Local Update of Census Addresses (LUCA) Program—envision an even stronger role for regional councils this decade. What part will regional GIS expertise, or the lack thereof, play in this work? The Census Bureau is developing a variety of automated capabilities to work with its regional partners. Attend this session and learn more about these approaches to exchange geographic information and schedules for regional partners influencing the 2010 Census geography and address list.

Moderator: David Kruse, Alamo Area Council of Governments

Speakers: Linda M. Franz, U.S. Department of Commerce  
Alfred H. Pfeiffer, U.S. Department of Commerce

4:45 pm - 5:30 pm *Niche Technology and Demonstration*

Do you have all of the resources to meet your GIS regional capacity needs? Are the costs for doing this in-house prohibitive? Attend a presentation and live demonstration about niche technology to support your regional capacity needs through on-line, web-based applications. The technology is already in use by other regional and local government organizations throughout the country. Meet and ask questions of your presenter.

Moderator: David Kruse, Alamo Area Council of Governments

Speaker: Brian Avery, Logics/MSAG Data Consultants

**3:45 pm - 5:45 pm**

## **Board Meeting**

### Camino Real (Lobby Level)

## **Evening open**

## Tuesday, June 20, 2006

7:30 am - 12:00 pm

### Registration

Navarro Prefunction (Ballroom Level)

7:30 am - 12:00 pm

### Exhibits Open

Navarro B (Ballroom Level)

8:00 am - 9:15 am

### Plenary Session

Navarro A (Ballroom Level)

Developers and local government officials use a variety of tools to integrate land use and transportation. Transportation improvements are an important factor in deciding how to use land. This session features two experts on the impact of transportation on land development from the rural and urban perspectives.

Moderator: Tom Kane, Des Moines Metropolitan Planning Organization, NARC Vice President

Speakers: Robert Dunphy, Senior Resident Fellow for Transportation, Urban Land Institute (ULI)  
Brian Dabson, Associate Director, Rural Policy Research Institute (RUPRI)

9:30 am - 10:45 am

### Concurrent Sessions

#### TELUS Webcast

Encino Meeting Room (Lobby Level)

[http://www.narc.org/pubs/Main/Modeling\\_1.cfm](http://www.narc.org/pubs/Main/Modeling_1.cfm)

This is a live web broadcast on the utilization of TELUS version 4.0, a powerful transportation and land use modeling software platform developed by the New Jersey Institute of Technology and the Federal Highway Administration. This session will discuss the capabilities of the new version of the software, web-enabled modeling technology, and how TELUS can help users satisfy the visualization requirements found in SAFETEA-LU. This session will have both a live audience and national web syndication.

Moderator: Tom Kane, Des Moines Metropolitan Planning Organization

Speakers: Bruce Spear, Federal Highway Administration  
Saleem Salameh, KYOVA Interstate Planning Commission  
Adhish Vyas, New Jersey Institute of Technology

#### Revenue Enhancement

Lantana Meeting Room (Lobby Level)

Regionalization in today's political and economic environment, is it right for your area? Where are the pitfalls and what are the benefits? Learn how it has worked in finance, economic development and joint power agreements.

Moderator: Steve Dial, San Joaquin Council of Governments

Speakers: Douglas Jensen, MBIA MuniServices  
Patricia Nunn, MBIA MuniServices

#### Regional Leadership: Public Relations and Communications

Madero Meeting Room (Ballroom Level)

A strong public relations program serves as a valuable resource for the region and helps promote the board, organization, and regional issues. Policy officials play an important role in developing this program. This session will discuss various communication and marketing tools available, working with the media from a policy official perspective, and changing your organization's image and relationship with the media.

Moderator: Julie Ralston, Atlanta Regional Commission

Speakers: John Swanson, Northwest Indiana Regional Planning Commission  
Bernie Smith, Southwestern Pennsylvania Commission

11:00 am - 12:15 pm

### Concurrent Sessions

#### Congestion Mitigation and Operations

Lantana Meeting Room (Lobby Level)

Panelists will discuss Congestion Mitigation and Operations & Management strategies from different perspectives. The National Traffic Incident Management Coalition (NTIMC) will provide an overview on this coalition of national organizations, representing incident responders and their goals, to encourage state and local transportation agencies to adopt procedures and practices to help achieve specific Traffic Incident Management performance targets. There will be a regional perspective on how to get congestion mitigation projects funded and implemented. There will also be an overview of a regional concept of transportation operations currently under development as one of three operational tests receiving funding from the Federal Highway Administration as a pilot program.

Moderator: Harry Barley, METROPLAN Orlando

Speakers: Valerie Briggs, National Traffic Incident Management Coalition  
Natalie Bettger, North Central Texas Council of Governments  
Kathleen Lomako, Southeast Michigan Council of Governments

#### Aging

Sabino Meeting Room (Lobby Level)

Reauthorization of the Older Americans Act (OAA) and advancing the work of regional councils that serve as area agencies are topics that will be addressed by a group of panelists, including agency representatives and other experts.

Moderator: Sandeep Dey, West Michigan Shoreline Regional Development Commission

Speakers: Carol Crecy, Administration on Aging  
Mary Guthrie, Administration on Aging  
Sandy Markwood, National Association of Area Agencies on Aging (invited)  
Cathie Berger, Atlanta Regional Commission

#### Surviving Program Cuts

Madero Meeting Room (Ballroom Level)

What can you do when the federal budget leans heavily toward defense and security, causing discretionary funding to take a big hit? In a post 9/11 and Katrina/Rita environment, hear from colleagues who have had success in reacting to and surviving program cuts and how they have done it.

Moderator: Goerge Kloeppel, Lane Council of Governments

Speakers: Gary Severson, Northwest Colorado Council of Governments  
Walter Diggles, Deep East Texas Council of Governments

#### Creating/Maintaining/Funding a Rural Transportation Planning Organization

Encino Meeting Room (Lobby Level)

Sponsored by: NARC Rural Transportation Committee

Regional Rural Transportation Planning Organizations (RTPOs) will have new and unique opportunities to provide services in transportation to their communities under SAFETEA-LU. This session examines how RTPOs are created and funded and how they interact with State Agencies and other regional partners. This is a hands-on session for those in the rural transportation business or just getting started.

Moderator: Mark Blucher, Rutland Regional Planning Council

Speakers: Del Truitt, Tennessee Department of Transportation  
Michael Parks, Brazos Valley Council of Governments

**12:30 pm - 1:45 pm**

**Annual Business Meeting and Elections**

Navarro A (Ballroom Level)

(box lunch served)

**NARC ELECTION INFORMATION**

**Meeting Access**

Access to the election is open to all conference delegates and attendees, but only voting delegates and state chairpersons may speak.

**Delegate Seating**

Seating will be by State or Region. Interstate council members should be seated in the state delegation where their office is located.

**Elections**

Candidates for office shall be nominated from the floor by their active member regional council. If an election is contested, Officer and Board members shall be elected by a roll call vote of the active-member regional councils. The votes shall be compiled state by state.

**Run-Off Election**

If one of the nominees does not obtain a vote of the majority of those present and voting, a run-off election shall be held between the two nominees obtaining the most votes in the original election.

Moderator: Commissioner Randall Morris, East Central Florida  
Regional Planning Commission,  
METROPLAN Orlando, NARC President  
Parliamentarian: Dee Freeman, Triangle J Council of Governments

**2:00 pm - 3:15 pm**

**Board Meeting**

Camino Real (Lobby Level)

**2:00 pm - 5:00 pm**

**Concurrent Sessions**

Homeland Security and Community Preparedness

Sabino Meeting Room (Lobby Level)

What communities, regions and states are doing to better equip themselves to protect and prepare their areas is important to respond to the challenges of an unanticipated event that can erode/ affect the infrastructure and critical services of an area. Planning for and responding to those changing needs effectively and efficiently provides seamless transition of an area and its residents. Dealing with unexpected scenarios offers opportunities to work in a multi-jurisdictional, multi-disciplinary and regional way.

2:00 pm - 3:00 pm *State Perspective*

The State of Texas, because of its international boundaries, size and geography, is important strategically to the safety and defense of the nation. Hear from the State Director about efforts the state has in place to address homeland security needs.

Moderator: Penny Redington, Texas Association of Regional Councils  
Speakers: Steve McCraw, Homeland Security Director, State of Texas

3:00 pm - 3:45 pm *Federal Perspective*

The Department of Homeland Security (DHS) has put in place strategies that support the National Response Plan and has been working with state and local governments on coordination and preparedness activities. Aligning strategies with national preparedness goals is of vital importance to DHS. Experts will discuss the latest developments in grants and partnerships and the significance of working regionally.

The Environmental Protection Agency is responsible for developing and implementing policies and regulations for the federal government to assure water security and environmental integrity. Specialists will focus on programs in place and under development to sustain the accessibility and quality of the nation's water supply.

Moderator: Steve Cassano, Capitol Region Council of Governments  
Speakers: Chet Lunner, U. S. Department of Homeland Security (*invited*)  
Keven Tingley, U. S. Environmental Protection Agency

3:45 pm - 5:00 pm *Regional Perspective*

Regional Councils are actively engaged in homeland security and community preparedness activities and are developing applications to help them better manage and communicate during and after adverse events. Communicating in a secure fashion is important to the process. Learn more about one of the latest applications developed to address the needs of regional organizations.

Moderator: Ella Rusinko, National Association of Regional Councils  
Speakers: Marlene Nagel, Mid-America Regional Council  
Joe Abrams, APEX Innovations

## Integrating Air Quality and Transportation

### Lantana Meeting Room (Lobby Level)

#### *8-Hour Ozone and Fine Particulate Matter: New Standards, New Challenges, New Strategies*

This session will provide Regional Councils and MPOs the latest information on EPA's upcoming regulation for implementing the 8-hour ozone and PM-2.5 (fine particulate matter) national ambient air quality standard (NAAQS). A final rule for PM-2.5 is required by September 27, 2006 per a court issued consent agreement. Implementation of revised regulations for PM-2.5 and the 8-hour ozone NAAQS presents challenges to local governments as they attempt to balance regional growth with the need to improve air quality. To help meet these challenges, three panels will address a variety of topics focused on the regulatory framework and processes, state and local challenges for developing emission reduction programs, and local successes for adapting to these challenges. The workshop is intended to be interactive, with time allocated for questions and answers. Displays, informational materials, and an opportunity to interact with planners and resource providers will be available.

Moderator: Kathy Daniel, Federal Highway Administration  
Mark Simons, Environmental Protection Agency

2:00 pm - 3:00 pm National Perspective on PM-2.5 Implementation Rule and 8-Hour Ozone NAAQS

Speakers: Larry Wallace, Environmental Protection Agency  
Tom Diggs, Environmental Protection Agency Region 6 (*invited*)  
Jean Mazur, Federal Highway Administration, CA Division (*invited*)

3:00 pm - 4:00 pm State and Local Challenges to Meeting the PM 2.5 and 8-Hour Ozone NAAQS

Speakers: Brad Toups, TCEQ (*invited*)  
Bill Gill, Capital Area Council of Governments  
Gregg Cooke, Guida, Slavich & Flores P.C., former Administrator for EPA Region 6

4:00 pm - 5:00 pm Local Implementation Success Stories

Speakers: Alan C. Clark, Houston-Galveston Area Council  
Peter Bella, Alamo Area Council of Governments  
Cari Anderson, San Joaquin Valley Air Quality Consultant  
Monica Beard-Raymond, EPA National Clean Diesel Campaign

### **6:30 pm - 11:00 pm**

#### **Celebration Dinner**

### Navarro A (Ballroom Level)

Moderator: Judge John Thompson, Deep East Texas Council of Governments,  
NARC President

Achievement Awards winners recognition and photo op

## Optional Personal Guest Tours

### **11:15 am - 4:00 pm, Sunday, June 18**

Enjoy a half-day shopping tour to The Shops at La Cantera ([www.shoplacantera.com](http://www.shoplacantera.com)) including a lunch stop at the Liberty Bar ([www.liberty-bar.com](http://www.liberty-bar.com)).

Price: \$30 per person, includes transportation and lunch.

### **8:15 am - 11:15 am, Monday, June 19**

Enjoy a morning tour of Steves Homestead ([www.saconservaion.org/tours/steves.htm](http://www.saconservaion.org/tours/steves.htm)) in the Historic King William ([www.kingwilliamassociation.org/neighborhood/index.htm](http://www.kingwilliamassociation.org/neighborhood/index.htm)) neighborhood and breakfast at the Guenther House ([www.guentherhouse.com](http://www.guentherhouse.com)).

Price: \$30 per person, includes transportation, breakfast, and the entrance fee to Steves Homestead.

### **12:30 pm - 4:00 pm, Monday, June 19**

Enjoy an afternoon Antique Tour to Boerne, TX ([www.texashillcountry.com/boerne/antiques.htm](http://www.texashillcountry.com/boerne/antiques.htm)) including pastry at the Bear Moon Bakery (no website available).

Price: \$30 per person, includes transportation and pastry.

Tours require a minimum of 8 people. Advance reservations were requested. Please check at the Registration Desk for space availability.

## NARC 2006 Leadership Awards



**The Tom Bradley Leadership Award** recognizes leadership excellence in advocating regional concepts, approaches, and programs at any and all levels of government.

The 2006 Tom Bradley Leadership Award winner is **Ken W. Fallows**.

Ken Fallows was born in 1944 and raised in Wadsworth, Ohio. He holds bachelor's degrees in both education and fine arts. For 35 years, Fallows was a classroom teacher at Anthony Wayne High School in Whitehouse, Ohio, where he was frequently recognized for outstanding teaching.

Fallows has been elected Mayor of Haskins, Ohio five times, now serving his nineteenth year. He has represented his village, the region, and the state in numerous positions, elected and appointed. A short list of current affiliations includes U.S. EPA Local Government Advisory Council, the Toledo Metropolitan Area Council of Governments, and many county and state advisory groups.



**The Walter Scheiber Leadership Award** recognizes the significant impacts an Executive Director has made at the local, state, and national levels. Candidates must demonstrate professional and executive management excellence in carrying out regional concepts, approaches, and programs.

The 2006 Walter Scheiber Leadership Award winner is **David A. Warm**.

David Warm is Executive Director of the Mid-America Regional Council, serving the bi-state Kansas City region. David began his career in city management. In 1990, he joined MARC, where he leads a range of regional initiatives that have become widely regarded for their innovation and effectiveness in areas that include transportation, environmental protection, emergency preparedness and response, aging services, early education and local government cooperative services.

David has been highly active in NARC and the Missouri Association of Councils of Government, and he is a leader in many professional and community initiatives.

David holds a B.A. in political science/economics from UC-Santa Barbara and an M.P.A. from UC-Riverside. David and his wife, Julie, have two teenage daughters, Anna and Mary.



**The John Bosley Leadership Award** recognizes outstanding service and contributions exhibited by an individual (to include paid staff or volunteer) to advance the success of the regional community.

The 2006 John Bosley Leadership Award winner is **Jacob V. Stuart**.

Jacob Stuart, President of the Orlando Regional Chamber of Commerce, has pioneered numerous regional programs that have had a profound impact on Central Florida. These include Leadership Orlando (America's largest community leadership program), BusinessForce (Florida's largest local political committee), the Central Florida Technology Partnership, WorkForce 2020 and the Hispanic Summit. He also championed the creation of *myregion.org*, a regional development program, in collaboration with two NARC members - the East Central Florida Regional Planning Council and METROPLAN ORLANDO. As a result of Mr. Stuart's vision and leadership, the United States Chamber of Commerce recently awarded the Orlando Regional Chamber of Commerce its "Five Star Accreditation" making it one of only four chambers in the nation to receive this distinction. Jacob Stuart is a successful business executive, outstanding community leader, tireless promoter of regionalism and friend of NARC organizations.

## NARC 2006 Achievement Awards

The Achievement Awards recognize excellence in programs and services of regional councils and MPOs considering the following criteria: significance of the program or project in promoting and exemplifying regional cooperation and coordination; significance of the program or project in promoting and exemplifying regional excellence; innovation in concept or approach; impact of program or project on region; involvement of private and civic sectors; and originality, replicability, and quality of the program or project. Awards are presented in **Major Metro** (population of 1 million or greater), **Medium Metro** (population of 250,001 to 1 million), and **Rural** (population of 250,000 or less).

The 2006 Major Metro Achievement Award winner is **Hillsborough County Metropolitan Planning Organization for West Central Florida Chairs Coordinating Committee, Pioneering Regional Transportation Planning.**

The **West Central Florida Chairs Coordinating Committee (CCC)** is a cooperative regional transportation planning board among 6 Metropolitan Planning Organizations (MPOs) in an area that encompasses 8 counties and over 6,000 square miles. The goal of the CCC is to creatively address and prioritize the transportation needs of this rapidly growing major metropolitan area that currently ranks 12th in the country's media market. The CCC is a working entity with numerous regional planning products, utilizing the collective expertise of distinctive professionals dealing with regional roads, transit, multi-use trails, air quality and GIS to provide planning tools for the West Central Florida region to grow on.

The 2006 Medium Metro Achievement Award winner is **Northwestern Indiana Regional Planning Commission for Moving Northwest Indiana Forward Transportation Summit.**

The **Moving Northwest Indiana Forward Transportation Summit** was a collaborative public/private effort sponsored by the Northwestern Indiana Regional Planning Commission (NIRPC), the Northwest Indiana *Times* newspaper, Whiteco Industries, the Northwest Indiana Forum, Northern Indiana Public Service Company, Purdue University and U.S. Representative Peter Visclosky D-IN. NIRPC coordinated a first for the region in interactive audience participation with the use of electronic key-pad polling of sixty questions covering a wide range of regional transportation, financing, and development issues asked of the over 600 attendees, speakers and elected officials. The innovative polling feature provided participants with immediate tabulation and presentation of results.

The 2006 Rural Achievement Award winner is **Green River Area Development District for RealLife Youth Program.**

**RealLife**, funded through the Workforce Investment Act, assists youth who are 17-21 years old, college bound high school graduates/GED recipients in preparing for the world of work. Work experience is offered with area employers based on occupational goals. Youth can earn approximately \$1,300 by working during the summer and can receive up to \$4,000 annually for college. Scholarships are awarded to those entering specific skills training in high-demand occupations in the region. This lends to the building of community infrastructure and building the future of our workforce. Along with monetary awards and constant support, youth are first and foremost getting a RealLife experience.

## Exhibitor Program

### Alamo Area Council of Governments

#### Host of NARC 40th Annual Conference & Exhibition

8700 Tesoro Drive, Suite 700  
San Antonio, TX 78217  
Contact: Gloria Arriaga  
210.362.5200  
www.aacog.com  
Booth #

### Associates Benefit Consultants, Inc. and Humana

7272 Wurzbach Road, Suite 104  
San Antonio, TX 78240  
210.614.1222  
chesseltineabc@aol.com  
Booth #

### AT&T

4119 Broadway, Suite 460  
San Antonio, TX 78209  
Contact: Adam Cavazos  
210.633.5617  
ac5359@att.com  
Booth #

### Diesel Technology Forum

**Corporate Member**  
5291 Corporate Drive, Suite 102  
Frederick, MD 21703  
Contact: Kristen Gifford  
301.668.7230  
kgifford@dieselforum.org  
Booth #

### Global Capital Finance

**Corporate Member**  
430 Park Avenue, 7th Floor  
New York, NY 10022  
Contact: Nicolas Navas  
212.660.7611  
nnavas@globalcapitalfinance.com  
Booth #

### Grants Management Systems

10559 Metropolitan Avenue  
Kensington, MD 20895  
Contact: Sandra West  
301.933.3501  
Sandy4gms@gmsactg.com  
Booth #

### Greater Des Moines Convention & Visitors Bureau

**Location of NARC 42nd Annual Conference & Exhibition**  
400 Locust Street, Suite 265  
Des Moines, IA 50309  
800.451.2625  
info@desmoinescvb.com  
Booth #

### Green River Area Development District

**Achievement Award Winner--Rural RealLife Youth Program**  
3860 Highway 60 West  
Owensboro, KY 42301  
Contact: Jiten Shah  
270.926.4433  
jitenshah@gradd.com  
Booth #

### Hillsborough County Metropolitan Planning Organization

**Achievement Award Winner--Major Metro Pioneering Regional Transportation Planning**  
601 E. Kennedy Boulevard, 18th Floor  
Tampa, FL 33602  
Contact: Lucilla Ayer  
813.272.5940  
ayerl@plancom.org  
Booth #

### Houston Galveston Area Council

3555 Timmons  
Houston, TX 77027  
Contact: Ron Williamson  
800.926.0234  
ron.williamson@h-gac.com  
Booth #

### ImageNow by Perceptive Software, Inc

22701 West 68th Terrace  
Shawnee, KS 66226  
Contact: Peter Lane  
913.667.3150  
peter.lane@imagenow.com  
Booth #

### Limehouse Software

1111 Brickell Avenue, 11th Floor  
Miami, FL 33131  
Contact: Des Shanahan  
305.913.2425  
dshanahan@limehousesoftware.com  
Booth #

### METROPLAN Orlando

**Host of NARC 41st Annual Conference & Exhibition**  
315 East Robinson Street, Suite 355  
Orlando, FL 32801  
Contact: Lena Tolliver  
407.481.5672  
www.metroplanorlando.com  
Booth #

### National Association of Regional Councils

1666 Connecticut Ave, NW, Suite 300  
Washington, DC 20009  
Contact: Miko Neri  
202.986.1032  
miko@narc.org  
Booth #

### Neighborhood America

2210 Vanderbilt Beach Rd.  
Naples, FL 34109  
Contact: Christina Nylese  
239.591.6813  
cnylese@neighborhoodamerica.com  
Booth #

### Northwestern Indiana Regional Planning Commission

**Achievement Award Winner--Medium Metro Moving Northwest Indiana Forward Transportation Summit**  
6100 Southport Rd.  
Portage, IN 46368  
Contact: John Swanson  
219.763.6060  
jswanson@nirpc.org  
Booth #

### POCKETS Distributed Workplace Alternative, Inc.

PO Box 16774  
Golden, CO 80401  
Contact: Michael Shear  
720.253.3700  
michaelshear@comcast.net  
Booth #

### Synergy Software Technologies Inc.

66 Pearl Street  
Essex Junction, VT 05401  
Contact: John Byer  
802.878.8514  
jbyer@synergysw.com  
Booth #

### TELUS

New Jersey Institute of Technology  
323 MLK Blvd, University Heights  
Newark, NJ 07802  
Contact: Adhish Vyas  
973.596.5254  
anv2@njit.edu  
Booth #

### Travel Model Improvement Program

Federal Highway Administration  
400 7th Street, SW  
Washington, DC 20590  
Contact: Penelope Weinberger  
202.366.4054  
Penelope.Weinberger@dot.gov  
Booth #

### Verizon Wireless

**Cyber Cafe**  
70 NE Loop 410, Suite 395  
San Antonio, TX 78216  
Contact: Steve Ehr  
210.380.1108  
stephen.ehr@VerizonWireless.com  
Booth #

### Wunderlick-Malec

714 Evans Avenue  
San Antonio, TX 78209  
Contact: Drew Nicholas  
210.872.8691  
Drew.Nicholas@wmeng.com  
Booth #

### YHD Software, Inc.

2425 Gravel Drive  
Fort Worth, TX 76118  
Contact: Patrick Amstein  
817.589.2200  
pamstein@yhdsoftware.com  
Booth #

# National Association of Regional Councils

## Board of Directors

2005-2006

### Officers

**President:** Randall Morris, Commissioner, Seminole County Commission, East Central Florida Regional Planning Commission, METROPLAN Orlando

**President Elect:** John P. Thompson, Polk County Judge, Deep East Texas Council of Governments

**Sr. Vice President:** Judy Mikels, Ventura County Supervisor, Southern California Association of Governments

**Vice President:** Tom Kane, Chair, Executive Directors Committee, Executive Director, Des Moines Area Metropolitan Planning Organization

**Immediate Past President:** James L. Kennedy, Commissioner, Butler County, Southwestern Pennsylvania Commission

### Representatives

**Region I** Stephen Cassano, First Selectman, Town of Manchester, Capitol Region Council of Governments, CT

**Region II** Bernie Smith, Commissioner, Indiana County, Southwestern Pennsylvania Commission, PA

**Region III** Penelope A. Gross, Supervisor, Fairfax County, Metropolitan Washington Council of Governments, DC

**Region IV** Christopher D. Jones, III, Councilmember, Town of Clemmons, Northwest Piedmont Council of Governments, NC

**Region V** Larry Whaley, Circuit Court Clerk, Osceola County, East Central Florida Regional Planning Council, FL

**Region VI** David F. Shafer, Clerk-Treasurer, Town of Munster, Northwestern Indiana Regional Planning Commission, IN

**Region VII** James (Jim) R. Townsend, Webster County Judge/Executive, Green River Area Development District, KY

**Region VIII** Bill LaFortune, Mayor, City of Tulsa, Indian Nations Council of Governments, OK

**Region IX** Richard L. (Ike) Stage, Past Chair, Mid-Ohio Regional Planning Commission, OH

**Region X** Pat Norriss, Commissioner, Wichita County, Nortex Regional Planning Commission, TX

**Region XI** Betty Knight, Commissioner, Platte County, Mid-America Regional Council, MO

**Region XII** Jerry Ryan, Mayor, City of Bellevue, Metropolitan Area Planning Agency, NE

**Region XIII** Open

**Region XIV** Ron Morrison, Vice Mayor, City of National City, San Diego Association of Governments, CA

**Region XV** Gary L. Williams, Mayor, City of Cottage Grove, Lane Council of Governments

### At-Large Representatives

Gary W. Moore, Judge/Executive, Boone County, OKI Regional Council of Governments, KY

Patrick Heath, Mayor, City of Boerne, Alamo Area Council of Governments, TX

Ira E. (Bud) Haynie, Brazos Valley Council of Governments, TX

Thomas G. Adams, Mayor, Village of Green Oaks, Northeastern Illinois Planning Commission, IL

### Executive Directors Committee

**First Vice-Chair:** Open

**Second Vice-Chair:** Dee Freeman, Executive Director, Triangle J Council of Governments

**Immediate Past Chair:** Paul Tait, Executive Director, Southeast Michigan Council of Governments

### Appointees

**NLC:** Kathie Novak, Mayor, Northglenn, Denver Regional Council of Governments

**NACO:** James D. Healy, Member, Dupage County Board, Northeastern Illinois Planning Commission

**AMPO:** Open

**Please mark your calendars for these upcoming  
NARC Conferences:**

**Executive Directors Conference**

Hosted by East Carolina Council of Governments  
September 13-16, 2006  
Sheraton New Bern  
New Bern, NC  
800.326.3745 or 252.638.3585  
\$110 single/double occupancy

**Washington Policy Conference**

February 4-6, 2007  
Omni Shoreham Hotel  
Washington, DC

**41st Annual Conference and Exhibition**

*Celebrating NARC's 40th Anniversary*  
Hosted by METROPLAN Orlando  
June 23-26, 2007  
Rosen Shingle Creek Resort & Golf Club  
Orlando, FL

**Washington Policy Conference**

February 3-5, 2008  
Omni Shoreham Hotel  
Washington, DC

**42nd Annual Conference and Exhibition**

Hosted by Des Moines Metropolitan Planning Organization  
June 14-17, 2008  
Des Moines Marriott Downtown  
Des Moines, IA



DIESEL TECHNOLOGY FORUM FULL PAGE AD

SYNERGY SOFTWARE TECHNOLOGIES, INC FULL PAGE AD